

Town of Creston

Bylaw No. 1927

A bylaw to amend the Five Year Financial Plan (2021 – 2025) Bylaw No. 1923, 2021.

WHEREAS it is deemed necessary and in the public interest to amend Five Year Financial Plan (2021 – 2025) Bylaw No. 1923, 2021;

NOW THEREFORE, the Council of the Town of Creston, in open meeting assembled, enacts as follows:

Part 1 Citation

- 1.1 This Bylaw may be cited as “Five Year Financial Plan (2021 – 2025) Amendment Bylaw No. 1927, 2021”.

Part 2 Severability

- 2.1 If a portion of this Bylaw is held invalid by a Court of competent jurisdiction, then the invalid portion must be severed and the remainder of this bylaw is deemed to have been adopted without the severed section, subsection, paragraph, subparagraph, clause or phrase.

Part 3 Amendments

- 3.1 Five Year Financial Plan (2021 – 2025) Bylaw No. 1923, 2021 is hereby amended by deleting Schedule “A” and replacing with a new Schedule “A” which is attached to and forms a part of this Bylaw.
- 3.2 The total of the proposed expenditures and transfers to other funds for a year must not exceed the total of the proposed funding sources and transfers from other funds for the year.
- 3.3 This bylaw shall come into full force and effect upon adoption.

READ A FIRST TIME by title and SECOND TIME by content this day of , 2021.

READ A THIRD TIME by title this day of , 2021.

ADOPTED this day of , 2021.

Mayor Ron Toyota

Kirsten Dunbar, Corporate Officer

TOWN OF CRESTON**FIVE YEAR CONSOLIDATED FINANCIAL PLAN**

	2021	2022	2023	2024	2025	TOTALS
<u>REVENUES</u>						
PROPERTY TAXES	\$ 4,683,615	\$ 4,855,000	\$ 5,036,000	\$ 5,212,000	\$ 5,385,000	\$ 25,171,615
OTHER TAXES AND ASSESSMENTS	923,347	925,400	928,900	932,900	936,900	4,647,447
FEES AND CHARGES	5,044,497	4,919,797	5,028,458	5,166,443	5,297,871	25,457,066
OTHER SOURCES	1,576,231	1,590,678	1,617,874	1,269,070	1,284,218	7,338,071
CAPITAL GRANTS	3,225,830	2,495,000	2,906,500	1,371,500	1,126,500	11,125,330
TOTAL REVENUES	15,453,520	14,785,875	15,517,732	13,951,913	14,030,489	73,739,529
<u>EXPENDITURES</u>						
MUNICIPAL PURPOSES	9,572,075	9,486,260	9,639,213	9,734,829	9,980,081	48,412,458
INTEREST ON DEBT	288,001	347,924	261,615	167,110	185,366	1,250,016
AMORTIZATION	2,070,000	2,230,984	2,479,864	2,594,422	2,668,972	12,044,242
TOTAL EXPENDITURES	11,930,076	12,065,168	12,380,692	12,496,361	12,834,419	61,706,716
SURPLUS (DEFICIT) FOR THE YEAR	3,523,444	2,720,707	3,137,040	1,455,552	1,196,070	12,032,813
CAPITAL DEBT AND RESERVE TRANSFERS						
CAPITAL EXPENDITURES	(9,501,316)	(5,920,500)	(4,404,000)	(2,853,000)	(3,603,000)	(26,281,816)
PORTION OF AMORTIZATION EXPENSE UNFUNDED	2,070,000	2,230,984	2,479,864	2,594,422	2,668,972	12,044,242
BORROWING	3,374,500	1,080,500	-	-	1,000,000	5,455,000
PRINCIPAL ON DEBT	(259,286)	(345,214)	(375,682)	(235,576)	(237,320)	(1,453,078)
TRANSFERS FROM :						
RESERVE FUNDS	445,443	895,000	348,500	572,500	512,500	2,773,943
ACCUMULATED SURPLUS	1,547,342	495,089	49,965	-	1,811	2,094,207
TRANSFERS TO:						
ACCUMULATED SURPLUS	(263,310)	(316,566)	(360,687)	(620,898)	(588,033)	(2,149,494)
RESERVE FUNDS	(936,817)	(840,000)	(875,000)	(913,000)	(951,000)	(4,515,817)
NET CAPITAL DEBT AND RESERVE TRANSFERS	(3,523,444)	(2,720,707)	(3,137,040)	(1,455,552)	(1,196,070)	(12,032,813)
Surplus (deficit) plus Capital, Debt and Reserve Transfers	0	0	0	0	0	0

TOWN OF CRESTON

FIVE YEAR FINANCIAL PLAN

GENERAL FUND

	2021	2022	2023	2024	2025	TOTALS
<u>REVENUES</u>						
PROPERTY TAXES	4,683,615	4,855,000	5,036,000	5,212,000	5,385,000	25,171,615
OTHER TAXES & ASSESSMENTS	108,747	110,000	112,000	114,000	116,000	560,747
FEES & CHARGES	1,707,711	1,854,401	1,944,954	2,021,927	2,049,691	9,578,684
OTHER SOURCES	1,858,231	1,875,678	1,900,874	1,539,070	1,544,218	8,718,071
GAS TAX AND DEVELOPMENT COST CHARGES	723,176	393,500	130,000	375,000	150,000	1,771,676
CAPITAL GRANTS	2,077,532	2,101,500	2,776,500	996,500	976,500	8,928,532
TOTAL REVENUES	11,159,012	11,190,079	11,900,328	10,258,497	10,221,409	54,729,325
<u>EXPENDITURES</u>						
OTHER MUNICIPAL PURPOSES	7,372,775	7,277,882	7,332,348	7,449,376	7,592,886	37,025,267
INTEREST ON DEBT	230,648	292,136	207,450	114,626	134,626	979,486
AMORTIZATION	1,290,000	1,398,176	1,629,789	1,726,514	1,788,164	7,832,643
TOTAL EXPENDITURES	8,893,423	8,968,194	9,169,587	9,290,516	9,515,676	45,837,396
SURPLUS (DEFICIT) FOR THE YEAR	2,265,589	2,221,885	2,730,741	967,981	705,733	8,891,929
<u>CAPITAL DEBT AND RESERVE TRANSFERS</u>						
CAPITAL EXPENDITURES	(7,786,172)	(5,264,500)	(3,869,000)	(2,466,000)	(3,184,000)	(22,569,672)
PORTION OF AMORTIZATION EXPENSE UNFUND	1,290,000	1,398,176	1,629,789	1,726,514	1,788,164	7,832,643
BORROWING	3,374,500	1,080,500	-	-	1,000,000	5,455,000
PRINCIPAL ON DEBT	(141,787)	(226,150)	(254,995)	(113,208)	(113,208)	(849,348)
TRANSFERS FROM:						
RESERVE FUNDS	445,443	895,000	348,500	572,500	512,500	2,773,943
ACCUMULATED SURPLUS	1,249,244	495,089	49,965	-	1,811	1,796,109
TRANSFERS TO:						
ACCUMULATED SURPLUS	-	-	-	(14,787)	-	(14,787)
RESERVE FUNDS	(696,817)	(600,000)	(635,000)	(673,000)	(711,000)	(3,315,817)
NET CAPITAL DEBT AND RESERVE TRANSFERS	(2,265,589)	(2,221,885)	(2,730,741)	(967,981)	(705,733)	(8,891,929)
Surplus (deficit) plus Capital, Debt and Reserve Transf	-	-	-	-	-	-

TOWN OF CRESTON

FIVE YEAR FINANCIAL PLAN

WATER FUND

	2021	2022	2023	2024	2025	TOTALS
<u>REVENUES</u>						
OTHER TAXES & ASSESSMENTS	386,400	387,000	388,000	389,000	390,000	1,940,400
FEES & CHARGES	1,307,597	1,347,661	1,392,117	1,435,013	1,475,850	6,958,238
OTHER SOURCES	23,000	21,000	24,000	30,000	35,000	133,000
CAPITAL GRANTS	-	-	-	-	-	-
TOTAL REVENUES	1,716,997	1,755,661	1,804,117	1,854,013	1,900,850	9,031,638
<u>EXPENDITURES</u>						
INTEREST ON DEBT	-	-	-	-	-	-
OTHER MUNICIPAL PURPOSES	564,187	605,911	618,353	627,961	640,791	3,057,203
ARROW CREEK WATER CONTRIBUTIONS	677,600	689,000	694,000	701,000	708,000	3,469,600
AMORTIZATION	240,000	245,033	252,600	258,033	264,166	1,259,832
TOTAL EXPENDITURES	1,481,787	1,539,944	1,564,953	1,586,994	1,612,957	7,786,635
SURPLUS (DEFICIT) FOR THE YEAR	235,210	215,717	239,164	267,019	287,893	1,245,003
<u>CAPITAL DEBT AND RESERVE TRANSFERS</u>						
CAPITAL EXPENDITURES	(211,900)	(227,000)	(163,000)	(184,000)	(200,000)	(985,900)
PORTION OF AMORTIZATION EXPENSE UNFUND	240,000	245,033	252,600	258,033	264,166	1,259,832
TRANSFERS FROM:						
ACCUMULATED SURPLUS	-	-	-	-	-	-
TRANSFERS TO:						
TRANSFER TO GENERAL SURPLUS	-	-				
ACCUMULATED SURPLUS	(263,310)	(233,750)	(328,764)	(341,052)	(352,059)	(1,518,935)
NET CAPITAL DEBT AND RESERVE TRANSFERS	(235,210)	(215,717)	(239,164)	(267,019)	(287,893)	(1,245,003)
Surplus (deficit) plus Capital, Debt and Reserve Transf	-	-	-	-	-	-

TOWN OF CRESTON

FIVE YEAR FINANCIAL PLAN

SEWER FUND

	2021	2022	2023	2024	2025	TOTALS
<u>REVENUES</u>						
OTHER TAXES & ASSESSMENTS	428,200	428,400	428,900	429,900	430,900	1,715,400
FEES & CHARGES	2,029,189	1,717,735	1,691,387	1,709,503	1,772,330	7,147,814
OTHER SOURCES	15,000	14,000	13,000	20,000	25,000	62,000
CAPITAL GRANTS	425,122	-	-	-	-	425,122
TOTAL REVENUES	2,897,511	2,160,135	2,133,287	2,159,403	2,228,230	9,350,336
<u>EXPENDITURES</u>						
INTEREST ON DEBT	57,353	55,788	54,165	52,484	50,740	219,790
OTHER MUNICIPAL PURPOSES	1,277,513	1,233,467	1,314,512	1,276,492	1,358,404	5,101,984
AMORTIZATION	540,000	587,775	597,475	609,875	616,642	2,335,125
TOTAL EXPENDITURES	1,874,866	1,877,030	1,966,152	1,938,851	2,025,786	7,656,899
SURPLUS (DEFICIT) FOR THE YEAR	1,022,645	283,105	167,135	220,552	202,444	1,693,437
<u>CAPITAL DEBT AND RESERVE TRANSFERS</u>						
CAPITAL EXPENDITURES	(1,503,244)	(429,000)	(372,000)	(203,000)	(219,000)	(2,507,244)
PORTION OF AMORTIZATION EXPENSE UNFUND	540,000	587,775	597,475	609,875	616,642	2,335,125
PRINCIPAL ON DEBT	(117,499)	(119,064)	(120,687)	(122,368)	(124,112)	(479,618)
TRANSFERS FROM:						
ACCUMULATED SURPLUS	298,098	-	-	-	-	298,098
TRANSFERS TO:						
ACCUMULATED SURPLUS	-	(82,816)	(31,923)	(265,059)	(235,974)	(379,798)
WWTP REPLACEMENT RESERVE	(240,000)	(240,000)	(240,000)	(240,000)	(240,000)	(960,000)
NET CAPITAL DEBT AND RESERVE TRANSFERS	(1,022,645)	(283,105)	(167,135)	(220,552)	(202,444)	(1,693,437)
Surplus (deficit) plus Capital, Debt and Reserve Transf	-	-	-	-	-	-

2021 CAPITAL EXPENDITURE FINANCING**GENERAL CAPITAL EXPENDITURES**

From operating and surplus	1,261,269
From Infrastructure grants	2,665,792
From long term debt	3,374,500
From reserves	416,000
From non-government organizations	68,611
	<u>7,786,172</u>

WATER CAPITAL EXPENDITURES

From operating and surplus	211,900
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SEWER CAPITAL EXPENDITURES

From operating and surplus	576,880
From capital contributions	501,242
From infrastructure grants	425,122
	<u>1,503,244</u>

TOTAL CAPITAL

	<u><u>9,501,316</u></u>
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TOWN OF CRESTON FINANCIAL OBJECTIVES AND POLICIES

The Town of Creston Financial Planning Guidelines reflects Council's direction to increase alternative revenue streams wherever possible to reduce reliance on property taxes in order to maintain existing programs and services. Council is also committed to having the sufficient funding available to ensure that current infrastructure is proactively maintained thereby delaying much higher replacement costs as long as possible. In order to insure that funding is available for planned capital replacement and infrastructure renewal, Council policy is to have reserves funded for those purposes.

The Financial Plan for 2021 shows property taxes are 29.6% of proposed funding sources identified in section 165(7) of the *Community Charter*. This is a lower amount in comparison to other years. In 2019 property taxes comprised 36.5% of proposed funding sources. The lower amount in 2021 is due to higher grant amounts in 2020 and 2021. With the requirement to pay for 70% of the RCMP costs since 2012, the reliance on taxation has increased.

Council has considered the distribution of property taxes among the various property classes. It is Council's policy to adjust the mill rates such that the ratio of taxes paid by the various classes remains relatively constant from year to year taking into account new construction.

Permissive tax exemptions approved by Council are a means of supporting organizations within the community that furthers Council's objectives of enhancing the quality of life and delivering services economically.

As part of the Town of Creston's economic development strategy, Council may establish one or more revitalization tax exemption programs to encourage investment in the Town's existing commercial enterprises and the development of new commercial ventures, such as tourism related businesses, with the objectives of stimulating new economic growth and revitalization of existing commercial uses in the Town.